Ngāti Maru Annual Report 2024-25



Message from the Chair

Tēnā koutou katoa,

It is my privilege to present this Annual Report on behalf of Ngāti Maru Rūnanga, reflecting on a year of continued growth, resilience, and commitment to our people, our whenua, and our kaupapa.

Over the past year, the Rūnanga has remained focused on delivering meaningful outcomes for our whānau, while navigating an evolving and often challenging operating environment. Despite ongoing changes within the funding landscape, our organisation has continued to demonstrate strength and adaptability, ensuring that our services remain responsive to the needs of our community.

At the heart of our mahi are our people. I would like to acknowledge the dedication and commitment of our kaimahi, who continue to go above and beyond in their roles. The breadth of work being delivered across our Manaaki, environmental, and community programmes is a direct reflection of their capability and passion. Trustees have consistently recognised the strength of our team, and it is clear that their efforts are making a real difference for our whānau.

Our rangatahi kaupapa continue to be a strong focus, supporting young people to build confidence, strengthen their identity, and develop pathways into education, training, and employment. Through programmes such as Te Huarahi, Whakatupu Tētēkura, and our partnership delivery of the Mayoral Taskforce for Jobs, we are seeing our rangatahi step forward with confidence and purpose. The growth of youth leadership through the Thames Rangatahi Advisory Panel further reflects the strength and potential of our young people when they are supported and empowered.

Whakatupu Tētēkura continues to stand out as a flagship programme, now well established and delivering meaningful outcomes for rangatahi across our rohe. The graduation of our senior rōpū marks an important milestone, demonstrating the long-term impact of sustained investment in our young people. Their journey reflects the confidence, leadership, and cultural connection that sits at the heart of this kaupapa.

Our commitment to supporting our kaumātua remains a priority. Through Te Uru Kahika, we continue to provide opportunities for connection, wellbeing, and cultural engagement. It has been encouraging to see the strength of participation and the ongoing contribution of our kaumātua, not only within the programme, but across the wider community.

Marae Revitalisation and Reconnection continues to be a powerful and uplifting kaupapa for Ngāti Maru. More whānau are returning to Mātai Whetū Marae, reconnecting with their whakapapa, and strengthening their sense of belonging. The growth in participation, alongside the emergence of succession and leadership within our whānau, reflects the long-term value of this work. Our marae is once again becoming a living, active space, grounded in whanaungatanga and shared identity.

Our environmental and heritage mahi continues to ensure that Ngāti Maru maintains a strong presence in protecting our whenua, awa, and sites of significance. Through ongoing engagement

with councils, developers, and stakeholders, we are ensuring that our cultural values are recognised and upheld, while strengthening our role as kaitiaki.

A significant milestone this year has been the completion of the Freshwater Project report, which provides a clear direction for the next phase of this kaupapa. With a focus now on the Kauaeranga River, we are well positioned to move from planning into implementation, ensuring that our efforts are targeted, strategic, and aligned with our responsibility to uphold Te Mana o te Wai.

We have also made strong progress in the development of our GIS mapping system, strengthening our ability to capture and utilise mātauranga, support decision-making, and engage effectively with partners. This work represents an important long-term investment in the capability of the Rūnanga.

From a financial perspective, the Rūnanga has remained in a stable and well-managed position throughout the year. Regular financial reporting to the Board has reflected a consistent and disciplined approach to financial management, with the organisation maintaining a sound financial footing despite changes within the funding environment. The diversity of our funding streams, alongside careful oversight and planning, has ensured that we are able to continue delivering our core programmes and invest in new areas of work.

While there have been shifts in contracts and funding arrangements, the Rūnanga has responded proactively, securing new opportunities and maintaining key partnerships. This has allowed us to remain resilient and forward-focused, with a clear understanding of both current commitments and future priorities.

Throughout the year, the Rūnanga has maintained a steady and proactive approach to governance, ensuring that the organisation remains well-positioned to respond to both challenges and opportunities. The strength of our partnerships and the commitment of our people continue to provide a solid foundation for the future.

We remain grateful for the ongoing trust and support of our Ngāti Maru whānau as we continue to navigate the complexities of Treaty settlement negotiations. While progress has remained slow over the past year, our commitment to advancing the Hauraki Collective, Marutūāhu, and Ngāti Maru specific Deeds of Settlement remains steadfast. This continues to be a challenging space, requiring patience, persistence, and unity, and we acknowledge the importance of maintaining momentum while ensuring the best outcomes for our people.

In closing, I would like to acknowledge our Trustees, kaimahi, partners, and whānau for their ongoing support and contribution. It is through our collective effort that we continue to strengthen Ngāti Maru and deliver outcomes that matter for our people.

Nāku noa, nā Wati Ngamane



Vision and Mission

Vision: To sustain and recognise the mana motuhake and tino rangatiratanga of
Ngati Maru.

Mission: To foster, develop, and represent the interests of Ngati Maru.

Key Reports

Over the past year, the Ngāti Maru team has demonstrated exceptional commitment, resilience, and growth, ensuring the continued success of our programmes and services across the Thames-Coromandel region and beyond.

Staff Growth and Development

Our kaimahi remain the foundation of Ngāti Maru Rūnanga, and over the past year their commitment, adaptability, and continued development have been evident across all areas of our mahi.

Throughout the year, the Board has received regular reports highlighting the breadth of work being delivered across our Manaaki, environmental, and community programmes. This has reflected not only the strength of our service delivery, but also the capability and growth of our staff as they continue to respond to the needs of our whānau and wider community.

Trustees have consistently acknowledged the dedication and effort of our team, recognising the important role they play in achieving positive outcomes for Ngāti Maru.

Over the past year, our staff have continued to build their skills and experience through the delivery of a diverse range of programmes and initiatives. This has included working across different kaupapa, strengthening relationships with partners, and adapting to changes within the operating environment.

We have also supported internal staff development through a weekly Te Reo Māori wānanga, focused on building confidence in the Hauraki dialect and strengthening our cultural capability as an organisation.

We remain committed to supporting our kaimahi by providing opportunities for growth, maintaining a supportive working environment, and ensuring our team continues to be well-equipped to deliver for our people.

Changes to Contracts

Over the past year, Ngāti Maru Rūnanga has continued to navigate an evolving funding environment, while maintaining a strong focus on delivering outcomes for our whānau and community.

During this period, we have seen a mix of contract renewals, new funding opportunities, and adjustments to existing agreements. Our Marae Revitalisation kaupapa has continued, with funding confirmed through Te Whatu Ora, ensuring the ongoing delivery of wānanga and support for both our kaumātua and wider whānau.

We have also secured new investment to support emerging areas of work. This includes funding from Auckland Council to support climate resilience and the development of our GIS mapping system, which will play an important role in protecting and preserving our sites of significance and mātauranga for future generations.

In addition, we have maintained key partnerships and contracts, including our ongoing work with the Thames-Coromandel District Council through the Mayoral Taskforce for Jobs programme. While there have been some changes to how these contracts are structured, we continue to work closely with our partners to ensure the delivery of meaningful outcomes for our people.

We continue to be supported by Trust Waikato and Lotteries, who support the continuation of our community services, rangatahi programmes, and kaumātua initiatives.

Overall, the past year reflects a steady and proactive approach to contract management. While funding environments continue to shift, Ngāti Maru remains well-positioned, with a diverse range of funding streams supporting our ongoing mahi and future development.

Te Huarahi

Te Huarahi has continued to play an important role in supporting our rangatahi to build confidence, develop life skills, and work towards their individual goals. The programme remains focused on walking alongside our young people, providing practical support and guidance as they navigate pathways into education, training, and employment.

Over the past year, Te Huarahi has maintained strong engagement, with approximately 82 rangatahi actively involved in the programme at various stages. A key area of focus has been supporting rangatahi to gain their driver licences, with 17 achieving their learner licence, 9 gaining their restricted licence, and 7 progressing through to their full licence. A further 6 rangatahi completed defensive driving courses, supporting them to build both confidence and capability on the road.

Alongside this, the programme has continued to provide broader pastoral support, working with rangatahi to build independence, set goals, and stay connected to positive pathways. This includes ongoing engagement with whānau and creating opportunities for rangatahi to develop practical skills that support their long-term wellbeing.

Te Huarahi remains an important kaupapa within Ngāti Maru, contributing to the growth and development of our rangatahi and supporting them to move forward with confidence in their futures.

Mayoral Taskforce for Jobs

The Mayoral Taskforce for Jobs (MTFJ) programme has continued to be a key part of our mahi, delivered in partnership with the Thames-Coromandel District Council, this partnership has enabled Ngāti Maru to support rangatahi into sustainable employment opportunities across our rohe, while working closely with local employers and the wider community.

Over the past year, the programme has achieved strong outcomes, with 22 rangatahi successfully placed into employment across a range of industries. These placements have included opportunities within local businesses, iwi organisations, and national companies, reflecting the strength of our relationships with employers and our ability to connect rangatahi to meaningful work.
The programme has supported rangatahi into a variety of roles, including apprenticeships, full-time positions, and fixed-term employment. Alongside this, ongoing pastoral care has remained a key focus, ensuring rangatahi are supported not only into employment, but also through the early stages of their employment journey.

Our approach continues to be practical and relationship-based, working closely with employers, training providers, and whānau to remove barriers and create sustainable pathways. This has allowed us to maintain strong outcomes while supporting rangatahi to build confidence, skills, and long-term career opportunities.

The Mayoral Taskforce for Jobs programme remains an important pathway for our rangatahi and a strong example of effective partnership delivering real outcomes for our people.

Whakatupu Tētēkura

Whakatupu Tētēkura continues to be a key kaupapa for Ngāti Maru, supporting the growth, development, and wellbeing of rangatahi across our community. Now in its third year, the programme has continued to evolve, providing a consistent and supportive space for young people to build confidence, strengthen their identity, and develop the skills they need to navigate their future pathways.

A significant milestone this year was the graduation of our Year 11 kōtiro, who have been part of the programme since its inception three years ago. Their journey reflects the strength and impact of Whakatupu Tētēkura, with these rangatahi showing growth in confidence, leadership, and cultural connection. As part of their final year, the group planned and undertook a cultural exchange to Rarotonga. This experience was led by the rangatahi, who worked together to fundraise, organise, and prepare for the trip. Feedback from the kōtiro has been overwhelmingly positive, with many describing the programme as life-changing and empowering. The strong bonds formed within their rōpū, alongside the cultural knowledge and practical life skills gained, are equipping them with tools for long-term success.

Throughout the year, rangatahi across all rōpū have been actively engaged in a range of wānanga, noho, and experiential learning opportunities. A standout experience was the Tākaro Noho held at Matai Whetu Marae in April 2025, led by Matua Wiremu from Te Tai Tokerau. Over three days, rangatahi were immersed in traditional Māori games, taonga pūoro, and celestial navigation. Through pūrākau and hands-on learning, both tama and kōtiro deepened their understanding of mātauranga Māori in a way that was interactive and engaging. The impact of this noho was evident, with many rangatahi going on to share tākaro and kōrero with their peers, demonstrating confidence, pride, and leadership.

Rangatahi also participated in a two-day wilderness experience in Raglan, where they were challenged both physically and mentally through canyoning and bush survival activities. As part of a wider kaupapa focused on Hauora, this experience supported the development of resilience, teamwork, and trust. Building shelters, lighting fires, navigating the bush, and scaling waterfalls within a kaupapa Māori framework provided powerful opportunities for growth, pushing rangatahi outside of their comfort zones while strengthening their connection to te taiao and to each other.

Another highlight was the Hāhei Camp at Cathedral Cove, where rangatahi from across the programme came together for a shared outdoor experience. During this camp, rangatahi had the opportunity to snorkel within the marine reserve, with many encountering marine life for the first time. Sightings of stingrays, recognised as kaitiaki, created meaningful moments of connection to the moana. Shared experiences such as tenting, swimming, and evening waiata strengthened relationships across the wider rōpū and reinforced a strong sense of belonging.

In addition to these experiences, all rōpū participated in a four-day bone carving wānanga at Matai Whetu Marae, delivered by Aotearoa Bone and Stone Carving. This wānanga provided rangatahi with the opportunity to learn traditional carving techniques while creating their own taonga. The process encouraged patience, discipline, and cultural understanding, while also allowing rangatahi to express their identity and creativity in a meaningful way.

Across all of these activities, Whakatupu Tētēkura continues to create opportunities for rangatahi to grow in confidence, strengthen their cultural identity, and build lasting connections with each other and their community. The programme places a strong emphasis on hauora, leadership, and whanaungatanga, ensuring that rangatahi are supported not only in their individual development, but as part of a collective.

Whakatupu Tētēkura remains an important investment in the future of Ngāti Maru and our wider community, supporting rangatahi to grow as confident, capable, and connected leaders.



Thames Rangatahi Advisory Panel (T-RAP)

The Thames Rangatahi Advisory Panel (T-RAP) continues to provide an important platform for rangatahi voice, leadership, and engagement within our community. The kaupapa of T-RAP is to empower young people to step into leadership roles, share their whakaaro, and lead initiatives that reflect the needs and aspirations of rangatahi across the rohe.

A major highlight of the year was the official launch of T-RAP, held on Sunday 25th May at Porritt Park in Thames. This event was designed and delivered by rangatahi, for rangatahi, and was intentionally free to ensure accessibility for all. The day brought together a wide range of activities, including a 3v3 basketball tournament, face painting, arts and crafts, games, music, and kai such as corn fritters, candyfloss, and snow cones. The atmosphere was vibrant, inclusive, and full of energy, with strong attendance from rangatahi, whānau, and the wider community.

The success of the event highlighted the capability and creativity of the T-RAP rōpū, demonstrating what can be achieved when young people are given the space, support, and trust to lead. Feedback from attendees was overwhelmingly positive, with many acknowledging the welcoming environment, the accessibility of the event, and the range of activities that catered to all ages. The day not only celebrated youth leadership but also strengthened connections within the community.

Beyond the launch event, T-RAP has continued to meet regularly, providing a space for rangatahi to build leadership skills, develop confidence, and contribute to planning future initiatives. Through these hui, rangatahi are gaining experience in organisation, communication, and teamwork, while also strengthening their ability to represent and advocate for their peers.

Looking ahead, T-RAP is well positioned for continued growth, with plans to deliver further youth-led community projects, strengthen leadership and public speaking skills, and build stronger relationships with local council and community groups. There is a clear focus on continuing to create inclusive, engaging, and empowering opportunities led by rangatahi, for rangatahi.





Te Uru Kahika

Te Uru Kahika continues to be a valued kaupapa within Ngāti Maru, providing ongoing support, connection, and wellbeing opportunities for our kaumātua. The programme creates a safe and welcoming space where our kaumātua can come together regularly to connect, share experiences, and remain actively engaged within the community.

Throughout the year, Te Uru Kahika has delivered a wide range of activities that support the physical, social, cultural, and spiritual wellbeing of participants. Weekly sessions remain a consistent foundation of the programme, including mahi toi workshops that provide opportunities for creativity and cognitive stimulation, alongside karakia, Hauraki waiata, and kōrero that reaffirm wairua, strengthen identity, and foster connection. Movement-based sessions, including dance and mobility activities led by Dr. Francine Hills, have also supported hauora, with a focus on improving strength, balance, and fall prevention.

A highlight of the year was a four-day cultural trip to Waitangi in February 2025, where 29

kaumātua travelled together to take part in the Waitangi celebrations. This experience provided a powerful opportunity to reflect on Te Tiriti o Waitangi, while strengthening cultural identity and pride. The rōpū also visited Te Hana o te Ao Mārama, Ngāwha Springs, and the Hundertwasser Art Centre. Each of these experiences offered something unique — from deepening connections to tikanga and whakapapa, to providing space for healing and relaxation, and exploring Māori creativity in contemporary contexts. The trip created lasting memories and strengthened kotahitanga across the group.

Kaumātua have also taken part in a range of local and regional outings that support connection to te taiao and to each other. A Coromandel charter fishing trip on Tikapa Moana, involving 18 kaumātua, provided a meaningful opportunity to reconnect with the moana while supporting wellbeing across wairua, tinana, and hinengaro. The day was filled with laughter, shared experiences, and a strong sense of whanaungatanga.

Another highlight was a visit to Auckland Zoo, where 26 kaumātua came together for a day of connection and learning. This experience offered more than just a day out, providing an opportunity to engage with te ao tūroa through a Māori lens. It created space for whakawhanaungatanga, storytelling, and reflection on the significance of animals within our traditions, while also supporting wellbeing and social connection.

The programme also supports kaupapa that extend beyond the rōpū, with kaumātua actively contributing to the wider community. In May 2025, a Pink Ribbon Fundraiser was held, including a kaumātua hīkoi along Pollen Street followed by a High Tea at Mātai Whetū Marae. The event concluded with an informative session from a Breast Cancer Foundation educator, and over $1,200 was raised and donated. This initiative reflects the ongoing contribution of our kaumātua, not only as participants, but as active contributors to community wellbeing.

Te Uru Kahika continues to play an important role in strengthening connections between kaumātua, their whānau, and the wider community. The programme creates spaces where kaumātua feel valued, supported, and connected, while also providing opportunities for cultural expression, learning, and shared experience.

The ongoing success of Te Uru Kahika reflects the strength of these relationships and the importance of investing in the wellbeing of our kaumātua, recognising the vital role they play within Ngāti Maru and across our communities.


Ngāti Maru
Kaumātua Kapa
Te Uru Kahika





Marae Revitalisation and Reconnection

Marae Revitalisation and Reconnection continues to be a central kaupapa for Ngāti Maru, with Mātai Whetū Marae increasingly becoming a place where whānau are returning, reconnecting, and re-establishing their sense of belonging. Over the past year, we have seen a steady increase in whānau engagement, with many travelling from across the country to participate in wānanga and reconnect with their marae, their whakapapa, and each other.

Through the delivery of a range of wānanga, whānau have been given the opportunity to deepen their knowledge and understanding of how our tūpuna lived, thought, and practised tikanga. A strong focus has been placed on reconnecting with te taha wairua, with many participants reflecting on the shift in how they feel when returning to the marae. Whānau have shared that what once felt daunting in earlier years has now been replaced with a sense of comfort, connection, and belonging — with many describing Mātai Whetū as truly feeling like home.

A key highlight has been the continuation of marae history and whakapapa wānanga. These wānanga have not only strengthened knowledge, but have also supported the growth of whanaungatanga across generations. Participants from earlier wānanga have stepped into leadership roles, supporting and guiding new attendees, creating a natural pathway of succession. This has also been reflected on the pae, where our younger generation are beginning to step forward to support our kaumātua — a significant milestone and a reflection of the aspirations held by many within our iwi.

Alongside this, a range of cultural wānanga have supported the revitalisation of traditional knowledge and practice. Harakeke wānanga, have seen the development of a dedicated group who are now able to share their knowledge with others, strengthening the sustainability of this mahi. Additional kaupapa delivered over the year have included first aid training to support resilience and preparedness, as well as wānanga focused on marae history, whakapapa, and takiwātanga.

The impact of this kaupapa extends beyond the wānanga themselves. Whānau are increasingly returning to the marae outside of scheduled activities, bringing their extended whānau with them and sharing the knowledge they have gained. Many are now actively contributing to marae life, supporting kaumātua with day-to-day activities such as pōwhiri, wānanga, and general awhi. This shift reflects a growing sense of ownership, confidence, and connection among our people.

Mātai Whetū is no longer just a place spoken about — it is a living, breathing space that is being actively used, nurtured, and celebrated by our people. The revitalisation of the marae is evident not only in the number of people returning, but in the way they are engaging — with open hearts and minds, reconnecting to their wairua, their identity, and their place within Ngāti Maru.

This kaupapa continues to grow, strengthening whānau connections, supporting succession, and ensuring that the knowledge, practices, and spirit of our marae are carried forward for generations to come.

Environmental and Heritage

The Environmental and Heritage kaupapa continues to play a key role in protecting and upholding the cultural and environmental values of Ngāti Maru across our rohe. This work ensures that our voice is present in decisions that impact our whenua, awa, and sites of significance, while maintaining our responsibility as kaitiaki.

Throughout the year, the team has remained actively engaged across a wide range of projects and activities, working alongside councils, developers, and other stakeholders to ensure that cultural values are recognised and respected. This has included ongoing cultural monitoring, site engagement, and the provision of advice and guidance to support appropriate outcomes where development intersects with areas of cultural importance.

A strong focus has been placed on protecting wāhi tapu and sites of significance. This has involved working closely with project partners to ensure that any potential impacts are identified early and managed appropriately, with tikanga and cultural protocols upheld throughout. Where required, the team has supported site visits, inductions, and engagement processes to ensure that all parties have a clear understanding of Ngāti Maru values and expectations.

In addition to site-based work, the team has continued to engage in broader conversations relating to planning, development, and environmental management across the rohe. These relationships are important in ensuring that Ngāti Maru remains involved at all stages of decision-making, from early planning through to implementation.

The Environmental and Heritage kaupapa is also supported by a growing network of kaitiaki, strengthening our ability to respond to demand and ensuring that our knowledge and presence continue to build over time. This not only supports the protection of our taonga, but also creates opportunities for whānau to be involved in this important work.

Overall, this area of mahi reflects Ngāti Maru's ongoing commitment to kaitiakitanga — ensuring that our environment, our history, and our cultural values are protected and carried forward for future generations.

Freshwater Project

The Freshwater Project has been a significant piece of work for Ngāti Maru over the past period, bringing together cultural knowledge, environmental science, and community engagement to better understand the health and future of our awa.

As this phase of the project comes to an end, we now have a comprehensive report that provides a strong foundation for the next stage of this kaupapa. The report highlights the cultural and ecological significance of the Waiwhakauranga (Kauaeranga) River and Kirikiri Stream, reinforcing their importance as living taonga, deeply connected to the identity, wellbeing, and history of Ngāti Maru.

A key outcome of this work is the clear identification of priorities for restoration and future investment. While the project has considered both catchments, the decision has been made to focus our efforts on the Kauaeranga River, particularly the lower catchment, as a starting point for practical restoration. This approach allows us to target areas where we can achieve the greatest environmental impact, while also building momentum, visibility, and support for wider catchment restoration over time.

The report outlines a range of restoration opportunities, including riparian planting, wetland restoration, and pest management, all aimed at improving water quality, enhancing biodiversity, and restoring the mauri of the awa. It also provides a pathway for future funding applications and partnerships, ensuring that this work can continue in a sustainable and coordinated way.

Importantly, this project reinforces the role of Ngāti Maru as recognising that the health of the water must come first. The next phase of this kaupapa will focus on turning this planning into action, working alongside councils, landowners, and the wider community to begin restoration on the ground.

This marks an important transition from understanding to implementation, with a clear direction now in place to guide the ongoing restoration of our awa for future generations.

GIS Mapping System

Over the past year, Ngāti Maru has made significant progress in the development of our GIS mapping system, establishing a platform that will support the long-term protection, management, and understanding of our whenua and taonga.

This system brings together spatial data, cultural knowledge, and environmental information into one place, allowing us to build a clearer picture of our rohe. It provides a tool to support decision-making across a range of areas, including environmental management, planning, and the protection of sites of cultural significance.

A key strength of the GIS system is its ability to capture and organise mātauranga in a way that is both practical and future-focused. As the system continues to be developed, it will enable Ngāti Maru to better identify priorities, respond to development proposals, and ensure that our cultural values are visible and considered in planning processes.

The GIS platform also strengthens our ability to engage with partners, including councils and other agencies, by providing accurate and accessible information to support discussions and decision-making. This ensures that Ngāti Maru is well-positioned to advocate for outcomes that align with our values and aspirations.

While significant progress has been made in establishing the system, ongoing resourcing will be required to continue populating, maintaining, and developing this platform. Ngāti Maru recognises this as a long-term investment that will continue to grow in value over time.

The development of the GIS mapping system represents an important step forward in strengthening our capability, supporting kaitiakitanga, and ensuring that our knowledge and priorities are carried forward for future generations.

Conclusion

This year has been one of steady progress, strengthened connections, and continued commitment to our people and our kaupapa. Across all areas of our mahi, we have seen the impact of investing in our whānau — from rangatahi stepping into leadership, to kaumātua remaining active and connected, and whānau returning to our marae to reconnect with their identity and whakapapa.

Our programmes continue to reflect the values of Ngāti Maru, grounded in whanaungatanga, manaakitanga, and kaitiakitanga. Whether through rangatahi development, marae revitalisation,

environmental stewardship, or community initiatives, the focus remains on creating meaningful and lasting outcomes for our people.

We have also continued to strengthen our organisational capability, building systems, partnerships, and opportunities that will support our future growth. While the funding and operating environment continues to evolve, Ngāti Maru has remained adaptable and forward-focused, ensuring that we are well positioned to respond to both challenges and opportunities.



2025 Financial Statements

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust

For the year ended 30 June 2025

Prepared by Business One Limited

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Directory

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2025

Nature of Business

Post-Settlement Governance Entity (PSGE) involved in investment management, agricultural support, and the provision of social and cultural services to Ngati Maru beneficiaries

Address

111 Queen Street, Thames, New Zealand, 3500

Trustees

Ngati Maru Runanga Trustees

Beneficiary

Members of Ngati Maru

Chartered Accountant

Business One Limited, Thames

Bankers

BNZ & Westpac

Reviewer

Geoff Cook

Approval of Financial Report

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2025

The Trustees are pleased to present the approved financial report including the historical financial statements of Ngati Maru Runanga Trust for year ended 30 June 2025.

APPROVED

For and on behalf of the Trustees.



29 October 2025

Statement of Profit or Loss

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2025

	2025	2024
Trading Income		
Income	1,103,034	1,332,573
Total Trading Income	**1,103,034**	**1,332,573**
Non-Trading Income		
Grants	232,900	215,710
HMTB Dividends	30,000	30,000
Interest Income	31,440	26,390
Koha Income	1,089	-
Other Income	279,370	349,927
Prior Period Adjustments	54,371	-
Trust Waikato Grant	20,000	20,000
Total Non-Trading Income	**649,169**	**642,027**
Expenses		
ACC	3,332	2,141
Audit Fees	4,650	-
Bank Fees/Charges	707	869
Catering	57,823	53,560
Cleaning	3,363	2,515
Computer Expenses	4,609	7,699
Contractor	53,674	54,503
Equip / Misc	47,095	150,588
General Expenses	784	296
Health and Safety	1,374	282
Hui Expenses	12,704	5,398
Insurance	22,201	29,955
Interest Expense	3	1
Koha	2,610	800
Legal expenses	26,511	6,154
Light, Power, Heating	4,991	4,964
Loss on Sale of Fixed Assets	542	9,557
Motor Vehicle Expenses	47,445	45,504
Motor Vehicle Lease	50,791	37,546
Photocopier Expenses	1,541	1,561
Photocopier Lease	2,436	3,376
Postage & Stationery	6,570	8,664
Rates	4,054	3,848
Reimbursement Expenses	8,500	8,239
Rent	21,402	19,834
Repairs and Maintenance	3,276	8,792
Security	1,694	1,630
Staff Training & Welfare	12,039	1,364

These financial statements have been prepared without conducting an audit or review engagement, and should be read in conjunction with the attached Compilation Report.

	2025	2024
Subscriptions	9,098	6,683
Telephone & Internet	11,185	9,083
Travel & Accommodation	28,953	40,541
Wages / Salaries	1,134,882	988,476
Total Expenses	**1,590,839**	**1,514,421**
Depreciation and Adjustments		
Depreciation	45,311	50,996
Total Depreciation and Adjustments	**45,311**	**50,996**
Profit (Loss) Before Taxation	**116,054**	**409,183**
Trustees Income Before Tax	**116,054**	**409,183**
Taxation and Adjustments		
Income Tax Expense	20,309	71,785
Total Taxation and Adjustments	**20,309**	**71,785**
Net Trustees Income for the Year	**95,744**	**337,398**

These financial statements have been prepared without conducting an audit or review engagement, and should be read in conjunction with the attached Compilation Report.

Balance Sheet

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
As at 30 June 2025

	30 JUN 2025	30 JUN 2024
Assets		
Current Assets		
Cash and Bank	2,782,006	2,224,353
Receivables	103,653	203,019
Total Current Assets	**2,885,659**	**2,427,372**
Non-Current Assets		
Fixed Assets (As Per Schedule)	204,795	246,112
Investments	20,301,500	20,301,500
Total Non-Current Assets	**20,506,295**	**20,547,612**
Total Assets	**23,391,954**	**22,974,984**
Liabilities		
Current Liabilities		
Creditors and Borrowings	337,220	344,996
Employee Entitlements	106,867	-
Funds Held on Behalf	6,776	17,557
Unspent Funds	1,138,650	905,735
Total Current Liabilities	**1,589,514**	**1,268,289**
Total Liabilities	**1,589,514**	**1,268,289**
Net Assets	**21,802,440**	**21,706,696**
Equity		
Trust Capital	21,071,530	21,071,530
Retained Earnings	730,910	635,165
Total Equity	**21,802,440**	**21,706,696**

These financial statements have been prepared without conducting an audit or review engagement, and should be read in conjunction with the attached Compilation Report.

Statement of Changes in Equity

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2025

	2025	2024
Trust Equity		
Opening Balance	21,706,696	21,369,298
Increases		
Trustees Income for the Period	95,744	337,398
Total Increases	**95,744**	**337,398**
Total Trust Equity	**21,802,440**	**21,706,696**

These financial statements have been prepared without conducting an audit or review engagement, and should be read in conjunction with the attached Compilation Report.

Depreciation Schedule

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust

For the year ended 30 June 2025

NAME	RATE	PRIVATE USE %	METHOD	PURCHASED	DISPOSED	SALE PRICE	COST	OPENING VALUE	PURCHASES	CAPITAL GAIN	DISPOSALS	LOSS	DEPRECIATION	PRIVATE USE AMOUNT	CLOSING ACCUM DEP	CLOSING VALUE
Buildings																
Kitchen Fitout	13.00%	0.00%	DV	31 Mar 2022		-	21,757	15,754	-	-	-	-	2,048	-	8,051	13,706
Railway Station	0.00%	0.00%	DV	1 Apr 2012		-	25,000	14,128	-	-	-	-	-	-	10,872	14,128
Railway Station - Additions	0.00%	0.00%	DV	1 Apr 2012		-	126,187	75,143	-	-	-	-	-	-	51,044	75,143
Shelving for Container	25.00%	0.00%	DV	22 Jan 2024		-	1,135	993	-	-	-	-	248	-	390	745
Shipping Container	13.50%	0.00%	DV	31 Mar 2023		-	2,348	1,939	-	-	-	-	262	-	670	1,678
Shipping Container (20ft)	13.50%	0.00%	DV	9 Jan 2024		-	6,780	6,322	-	-	-	-	854	-	1,311	5,469
Shipping Containers	13.50%	0.00%	DV	1 Mar 2023		-	2,348	1,939	-	-	-	-	262	-	670	1,678
Total Buildings						**-**	**185,554**	**116,220**	**-**	**-**	**-**	**-**	**3,673**	**-**	**73,008**	**112,546**
Motor Vehicles																
2017 ASX	20.00%	0.00%	DV	25 Aug 2017		-	26,643	5,704	-	-	-	-	1,141	-	22,080	4,563
2023 Toyota Hiace Van	30.00%	0.00%	DV	20 Dec 2023		-	68,696	56,674	-	-	-	-	17,002	-	29,024	39,672
LDV Deliver 9 12 Seater Diesel Van 1996 (PRU810)	30.00%	0.00%	DV	1 Mar 2023		-	71,600	45,108	-	-	-	-	13,532	-	40,024	31,576
Total Motor Vehicles						**-**	**166,939**	**107,486**	**-**	**-**	**-**	**-**	**31,675**	**-**	**91,129**	**75,811**
Office Equipment																
Acer Notebook	50.00%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	519	-	-	-	-	-	-	-	-	-
Bookcases (2)	14.40%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	297	10	-	-	10	10	-	-	-	-
Carpet	39.60%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	763	-	-	-	-	-	-	-	-	-
Chairs (12)	16.00%	0.00%	DV	1 Apr 2012		-	2,412	222	-	-	-	-	36	-	2,225	187
Computer	60.00%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	3,880	-	-	-	-	-	-	-	-	-
Data Projector	25.00%	0.00%	DV	9 Mar 2017		-	695	85	-	-	-	-	21	-	631	64
Desks (3)	12.00%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	223	11	-	-	11	11	-	-	-	-
Desktop Computer E Unit	50.00%	0.00%	DV	13 Sept 2017	30 Jun 2025	-	1,163	11	-	-	11	11	-	-	-	-
Filing Cabinet	13.00%	0.00%	DV	1 Aug 2013		-	534	117	-	-	-	-	15	-	432	102
Filing Cabinet	13.00%	0.00%	DV	1 Apr 2012		-	535	102	-	-	-	-	13	-	446	89
Filing Cabinet	14.40%	0.00%	DV	1 Apr 2012		-	258	10	-	-	-	-	1	-	249	9
Filing Cabinet	14.40%	0.00%	DV	1 Apr 2012		-	409	17	-	-	-	-	2	-	395	14
Filing Cabinet	14.40%	0.00%	DV	1 Apr 2012		-	396	12	-	-	-	-	2	-	386	10
HP 255 G10 Ryzen Laptop	50.00%	0.00%	DV	7 Apr 2025		-	1,476	-	1,476	-	-	-	185	-	185	1,292
HP EliteBook 650 G10 & Logitech Keyboard & Mouse Combo	50.00%	0.00%	DV	28 Oct 2024		-	1,625	-	1,625	-	-	-	609	-	609	1,015
HP Pavilion Computer	50.00%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	522	-	-	-	-	-	-	-	-	-
HP ProBook 450 G1015.6" Laptop	50.00%	0.00%	DV	22 Apr 2024		-	1,170	1,024	-	-	-	-	512	-	658	512
HP Probook 450 G8 Laptop 15.6" 256 GB	50.00%	0.00%	DV	1 Jun 2022		-	1,350	323	-	-	-	-	162	-	1,188	162
HP Probook 450 G8 Laptop 15.6" 256 GB	50.00%	0.00%	DV	1 Jun 2022		-	1,350	323	-	-	-	-	162	-	1,188	162
HP Probook 450 G8 Laptop 15.6" 256 GB	50.00%	0.00%	DV	1 Jun 2022		-	1,350	323	-	-	-	-	162	-	1,188	162
HP Probook 450 G8 Laptop 15.6" 256 GB	50.00%	0.00%	DV	1 Jun 2022		-	1,350	323	-	-	-	-	162	-	1,188	162
HP Probook 450 G8 Laptop 15.6" 500GB	50.00%	0.00%	DV	1 Jun 2022	30 Jun 2025	-	1,577	378	-	-	378	378	-	-	-	-
HP Probook 450 G8 Laptop AG Intel i5-1135G7	50.00%	0.00%	DV	3 May 2022		-	1,835	420	-	-	-	-	210	-	1,624	210

These financial statements have been prepared from information provided by our client, without review or audit, and must be read in conjunction with the compilation report and Statement of Accounting policies.

NAME	RATE	PRIVATE USE %	METHOD	PURCHASED	DISPOSED	SALE PRICE	COST	OPENING VALUE	PURCHASES	CAPITAL GAIN	DISPOSALS	LOSS	DEPRECIATION	PRIVATE USE AMOUNT	CLOSING ACCUM DEP	CLOSING VALUE
HP Probook 450 G9 15.6" Business Laptop	50.00%	0.00%	DV	16 Apr 2023		-	1,783	780	-	-	-	-	390	-	1,393	390
HP Probook 450 G9 15.6" Business Laptops (2)	50.00%	0.00%	DV	20 Jun 2023		-	3,007	1,441	-	-	-	-	720	-	2,286	720
HP Probook 450 G9 15.6" Business Laptops (2)	50.00%	0.00%	DV	21 Apr 2023		-	3,561	1,558	-	-	-	-	779	-	2,782	779
HP Probook 450 G9 15.6" Business Laptops (3)	50.00%	0.00%	DV	1 Sept 2023		-	4,998	2,915	-	-	-	-	1,458	-	3,540	1,458
HP Probook 450 G9 Laptop 15.6" FHD Intel i5-1235U 16GB 256GB	50.00%	0.00%	DV	27 Feb 2023		-	1,427	565	-	-	-	-	282	-	1,145	282
HP Zbook Firefly 15 G8 Mobile Workstation 15" FHD IPS	50.00%	0.00%	DV	17 Nov 2021		-	2,284	381	-	-	-	-	190	-	2,094	190
HP Zbook Firefly 15 G8 Mobile Workstation 15" FHD IPS	50.00%	0.00%	DV	17 Nov 2021		-	2,284	381	-	-	-	-	190	-	2,094	190
HP Zbook Firefly 15 G8 Mobile Workstation 15" FHD IPS	50.00%	0.00%	DV	17 Nov 2021		-	2,284	381	-	-	-	-	190	-	2,094	190
iGeek Basic Desktop Computer	50.00%	0.00%	DV	21 Jan 2016	30 Jun 2025	-	1,043	3	-	-	3	3	-	-	-	-
iGeek Graphics Box Computer	50.00%	0.00%	DV	21 Jan 2016	30 Jun 2025	-	1,608	5	-	-	5	5	-	-	-	-
iPhone 14 128gb	50.00%	0.00%	DV	15 Feb 2023		-	1,390	550	-	-	-	-	275	-	1,115	275
iPhone 14 128gb Starlight	50.00%	0.00%	DV	26 Jun 2023		-	1,043	500	-	-	-	-	250	-	793	250
iPhone 14 Plus 128gb	50.00%	0.00%	DV	18 Mar 2023		-	1,564	652	-	-	-	-	326	-	1,238	326
IPhone 15 Pro Max 256GB White	67.00%	0.00%	DV	20 Jul 2024		-	1,434	-	1,434	-	-	-	961	-	961	473
Laptop Computer	50.00%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	2,007	-	-	-	-	-	-	-	-	-
Laptop Computer (Enviro Dept)	50.00%	0.00%	DV	1 May 2017	30 Jun 2025	-	782	6	-	-	6	6	-	-	-	-
Nova Display Cabinets	16.00%	0.00%	DV	8 Jun 2023		-	7,135	5,913	-	-	-	-	946	-	2,168	4,967
Panasonic Airconditioning Unit	16.00%	0.00%	DV	12 May 2023		-	2,609	2,133	-	-	-	-	341	-	817	1,792
PC Tower Computer	50.00%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	1,348	-	-	-	-	-	-	-	-	-
Phone System	31.20%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	4,735	1	-	-	1	1	-	-	-	-
Photocopier	39.60%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	11,895	-	-	-	-	-	-	-	-	-
Projector Screen	25.00%	0.00%	DV	9 Mar 2017	30 Jun 2025	-	590	72	-	-	72	72	-	-	-	-
Shipping container	50.00%	0.00%	DV	15 Feb 2018	30 Jun 2025	-	3,026	37	-	-	37	37	-	-	-	-
Shredder	25.00%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	522	9	-	-	9	9	-	-	-	-
TV/DVD Recorder	48.00%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	712	-	-	-	-	-	-	-	-	-
Whiteboard	39.60%	0.00%	DV	1 Apr 2012	30 Jun 2025	-	445	-	-	-	-	-	-	-	-	-
Whiteboard	14.40%	0.00%	DV	1 Apr 2012		-	300	5	-	-	-	-	1	-	295	5
Total Office Equipment						**-**	**91,503**	**21,999**	**4,535**	**-**	**542**	**542**	**9,554**	**-**	**37,409**	**16,438**
Total						**-**	**443,996**	**245,704**	**4,535**	**-**	**542**	**542**	**44,903**	**-**	**201,545**	**204,795**

Notes to the Financial Statements

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2025

STATEMENT OF ACCOUNTING POLICIES

Accounting Entity

The attached special purpose financial statements are those of Ngati Maru Runanga Trust. They have been prepared for taxation purposes only, using the principles contained in the Income Tax Act 2007. Accordingly, these statements should not be relied on for any other purposes.

Measurement Base

The measurement base adopted is historical cost, unless otherwise disclosed below. Accrual accounting is used to match expenses and revenues and reliance is placed on the fact that the business is a going concern.

Accounting Policies

There have been no material changes in Accounting Policies. All policies have been applied on bases consistent with those used in previous years.

Revenue Recognition

Revenue is recognised when it is probable that economic benefits will flow to the Trust and the amount can be measured reliably.

Depreciation

Depreciation has been calculated using the rates provided for taxation purposes in the Income Tax Act 2007. The particular rates and method of depreciation applied are as recorded on the Schedule of Fixed Assets that form part of these financial statements.

Grants and Contract Income

Grants and contract income with no unfulfilled conditions attached are recognised as income when received or when the right to receive is established. Where grants are subject to conditions that require the funds to be spent on specified purposes, income is recognised as those conditions are met. Amounts received in advance of conditions being met are recognised as Unspent Funds within current liabilities.

Interest and Dividend Income

Interest income is recognised on an accrual basis using the effective interest method. Dividend income is recognised when the right to receive payment is established.

Koha and Donations

Koha and donations are recognised as income when received.

Income Tax

Is accounted for by the taxes payable method, ie the actual tax liability calculated on taxable income.

Accounts Receivable

Accounts Receivable are stated at their anticipated realisable value.

These financial statements have been prepared from information provided by our client, without review or audit, and must be read in conjunction with the compilation report.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank current accounts and call deposits that are readily convertible to known amounts of cash and subject to an insignificant risk of changes in value.

Bank overdrafts, if any, are shown within current liabilities.

Investments

Investments are carried at cost.

Fixed Assets

Fixed assets are stated at cost less aggregate depreciation. Any assets leased by the entity that incorporate rights of ownership for the entity in the future has been included on the schedule of fixed assets with a corresponding liability for future lease payments in the statement of financial position. Lease payments that do not confer rights of ownership are included in the determination of operating profits in equal instalments over the term of the lease.

Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis. Accounts Receivable and Accounts Payable are recorded in the Statement of Financial Position inclusive of GST. GST owing to or by the entity at balance date as recorded in the Statement of Financial Position, has been determined on an accruals basis.

Capital Reserves

There have been no changes in the amount of Capital Reserves over the year.

Employee Entitlements

Employee entitlements to wages, salaries, annual leave and other short-term benefits are recognised as a liability when they accrue to employees, based on current rates of pay. Liabilities for employee entitlements expected to be settled within 12 months of balance date are measured at the amounts expected to be paid.

Capital Expenditure Commitments

There were no commitments for capital expenditure at year end.

Related Party Transactions

Ngāti Maru Limited is a wholly owned subsidiary of Ngati Maru Runanga Trust and is therefore a related party.
At balance date the Trust had a loan to Ngāti Maru Limited of $19,615,000 (2024: $19,615,000). The loan relates to the treaty settlement, with the value to come off any settlement amount owed. The loan is non-interest-bearing, unsecured and repayable on agreed terms, and is recognised within Investments in the Balance Sheet.

Unspent Funds and Funds Held on Behalf

Unspent Funds represent income received that is subject to conditions requiring the funds to be spent on specified projects or programmes in future periods. These amounts are recognised as a liability until the related expenditure is incurred.

Funds Held on Behalf represent monies held by the Trust as custodian for third parties. The Trust has no beneficial interest in

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these amounts.

Secured Liabilities

There are no secured liabilities at balance date.

Contingent Liabilities and Assets

At balance date the Trust had no contingent liabilities or contingent assets (2024: nil).

Subsequent Events

There have been no events subsequent to balance date.

Review

These financial statements have been reviewed.

These financial statements have been prepared from information provided by our client, without review or audit, and must be read in conjunction with the compilation report.

Independent Review Report

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2025

Awapuke Breeding Ltd t/a

Phone 021 909170

Geoffrey A Cook
Accountant

10 Coronation St, Paeroa

The Administrators
Ngāti Maru ki Hauraki Incorporated, Trading as Ngāti Maru Runanga Trust
P O Box 37
Thames, 3540

13 December 2025

Re Review of Ngāti Maru ki Hauraki Incorporated, Trading as Ngāti Maru Runanga Trust

I have completed my review of the Annual Financial Reports for the year ending 30 June 2025, for the Ngāti Maru ki Hauraki Incorporated, Trading as Ngāti Maru Runanga Trust, and outline below, the work that may require to be amended and the reason why, for next and subsequent years.

1. Due to there being a number of Bank Accounts, which include Westpac and Bank of New Zealand, the review procedures can require a significant time, as well as access to all the Bank Accounts noted in the Balance Sheet.
2. During the year, records and the Accounts have been prepared specifically for Ngāti Maru Runanga. This differs from previous years when the accounts included some transactions from the Pare Hauraki Nurseries being filed with the Ngāti Maru Runanga Trust.
3. I have not reviewed any Governance related matters and documents as the Review is for accounting matters and processes only.
4. Those portions of the reports that are processed by Accounting One have been accepted based on the information provided.
5. The Depreciation Schedule has not been reviewed item by item, and hence I have not checked whether the Schedule includes any assets that may not be owned, nor exist.
6. I have not reviewed the GST compliance, nor the PAYE Records, and reconciliation workpapers from Business One.
7. Within the Balance Sheet there is a liability to the Farms that has been included in the Balance Sheet for a number of years. It is intended that this is researched and corrected should it be required.
8. The Interest received from the BNZ for the Term Deposit, has been recorded as net interest after the deduction of RWT at the 17.5% tax rate that applies to the Trust. At this stage, the RWT is not significant, however how interest received is shown in the future is to be discussed with Business One.

Overall, the records available and the Financial Statements, show a high level of care, accuracy, and understanding of the issues that relate to the financial operation of the Ngāti Maru Runanga Trust.

Thank you for your assistance

Yours Faithfully

Geoff Cook

