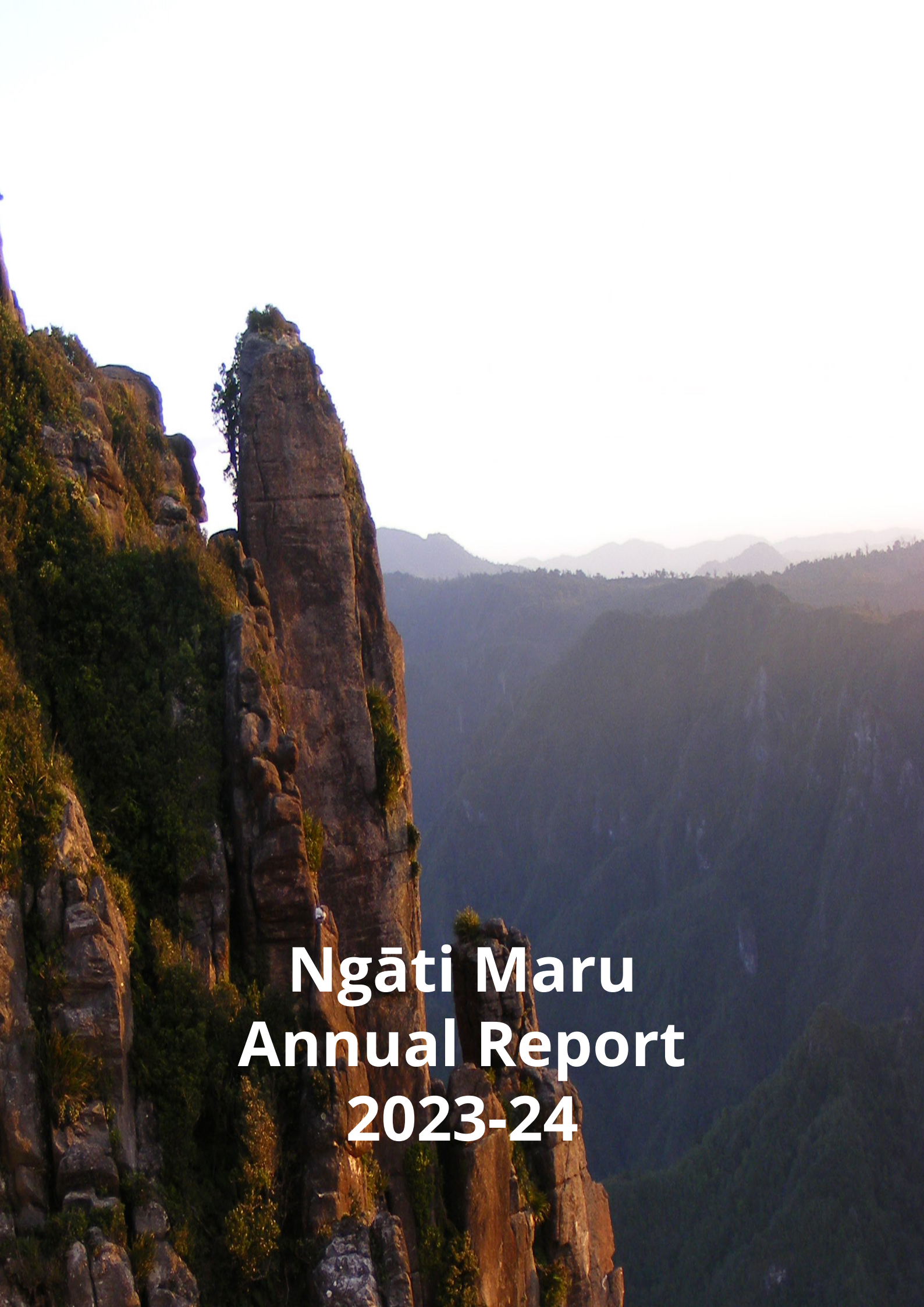




Ngāti Maru Annual Report 2023-24

Message from the Chair

Kia tau ai te manaakitanga o Te Wāhi Ngaro ki runga i a tātou katoa i te wā nei.

Ki o tātou tini aitua kua wehe atu ki te pō, rātou i hao nei i te kupenga a Taramainuku, haere, haere, haere atu rā.

Kia o tātou Rangatira a Clive Majurey e ngaro atu rā, haere rā e te matua, haere rā koe noho i te rangimārie, oki oki atu ai.

Rātou te hunga wairua, rātou ki a rātou, tātou ngā waihotanga i a rātou, tātou ki a tātou.

Nō reira, e ōku nui, e ōku rahi, koutou ngā aitanga a Marutūāhu, tēnā koutou, tēnā koutou, tēnā rā tātou katoa.

The past year has been one of progress and challenge for our Rūnanga. I will highlight a summary of information relating to some key areas in this report. More details will be contained in the individual unit reports.

Management / Administration

The management and administration team have continued to serve as the backbone of our operations, ensuring the smooth coordination of all activities whilst continuing to maintain our financial stability. I extend my sincere appreciation to David, Nikky, Irene, Kelly, Alyssa, and the wider team for their dedication. Despite uncertainties in funding, our programs have remained strong, receiving positive engagement and feedback from our kaumatua, rangatahi and iwi whānau.

However, with the shifting trends of the current government funding priorities, contract renewals have become increasingly uncertain.

The recent change in government has brought increased uncertainty for the social services sector, with unit management becoming much less predictable. As a result, two of our key contracts, Te Huarahi and BCTE, were cancelled at the end of the 2024 financial year. This unexpected loss of funding has necessitated a restructure within our organisation and has unfortunately forced on us some staff redundancies. These sudden arbitrary decisions reflect the broader instability facing social service providers across the country. The uncertainty surrounding future funding underscores the need for Ngāti Maru to seek alternative sources of financial support to ensure the continuation of our vital services.

Manaaki Unit

Despite these setbacks, our Employment Support Initiative with TCDC, Mayoral Taskforce for Jobs, has continued to achieve strong outcomes. By the end of the 2023 we successfully placed twenty clients into sustainable employment, surpassing our targets and despite the cancellation of our contract we have continued to work towards our targets on the BCTE contract.

Te Huarahi has been a crucial programme dedicated to supporting rangatahi as they navigate their educational and employment pathways. This programme is designed to assist rangatahi in achieving their milestones by providing them with opportunities to continue their education, re-engage with the education system or alternative training

programmes, or transition into meaningful employment. The programme takes a holistic approach, ensuring that rangatahi are supported in a way that identifies and addresses any barriers to their success. By working closely with whānau, we create a wraparound support system that strengthens the potential for positive long-term outcomes. Acknowledgement must be given to Tina, whose dedication to this mahi has been invaluable. She has built a strong rapport with our rangatahi, fostering trust and motivation that has empowered them to succeed. Her genuine care and commitment to their well-being and aspirations have made a significant impact on the lives of many.

Te Whakatupu Tētēkura remains a strong and active youth-led programme dedicated to supporting rangatahi and their whānau as they transition from primary school into high school and navigate their adolescent years. Through a carefully structured programme, we provide tailored support for both kōtiro and tama, fostering a deep connection to Te Ao Māori, reinforcing cultural identity, instilling a strong sense of belonging, and growing confidence. The programme is designed to help rangatahi achieve personal goals and become valued, contributing members of our community.

Through this program rangatahi are reconnected with their whakapapa, whenua, and marae by the implementing of relevant immersive hands-on activities. Throughout the programme, rangatahi participate in weekly wānanga, noho marae during the school holidays, in-school mentoring sessions, and one-on-one support. The ongoing success of Whakatupu Tētēkura would not be possible without the dedication of our passionate staff, Tina, Ro, Abs, and Olivia, who continue to give well over 100% of their time, effort, and care to ensure our rangatahi receive the best support possible. Their unwavering commitment to the programme has helped transform the lives of so many young people in our community.

The Te Uru Kahika Kaumātua Programme remains a fundamental support system for our kaumātua, offering weekly activities, excursions, and home visits. Recent highlights have included visits to Waikato Museum and Hamilton Gardens, a first-class train ride on the Glenbrook steam locomotive, participation in the TuiTui Designs Sip & Weave Wānanga, attendance at the Ngākau Carving Symposium, and supporting Hauraki Kōwhao Rau at the Tainui Waka Kapa Haka Regionals. The kaumātua walking rōpu has also commenced, encouraging physical activity and social engagement. Additionally, the kaumātua pūrākau recording project has begun, ensuring the preservation of stories, knowledge, and advice for future generations. Kaumātua have also continued to receive support with MSD applications, transport to medical appointments, and advocacy services.

A special thank you must go to Sharie, who, supported by Zoe, has done a fantastic job in creating and maintaining this successful programme. Their dedication and hard work have been instrumental in ensuring the well-being and engagement of our kaumātua, making this initiative a meaningful and valued service within our community.

Our Marae Revitalisation Project has seen a resurgence in whānau participation at Mātai Whetū Marae, with more whānau traveling from across the country to engage in marae-based wānanga. These gatherings provide an opportunity for whānau to reconnect with their whakapapa, strengthen relationships, and immerse themselves in Ngāti Maru and Hauraki iwi perspectives. A key aspect of the revitalisation project is succession planning for our marae, ensuring that the knowledge passed down remains within the iwi. History wānanga have been a highlight, where taura not only learn about their whakapapa / history but also prepare to become teachers for future cohorts. Toi Māori has also been a central component of our wānanga, preserving and revitalising our traditional art forms. This initiative is laying the foundation for a sustainable and thriving future, where whānau remain actively engaged in the life of our marae. My thanks goes to Kelly for efforts in this

successful program.

Environmental, Cultural and Heritage

Our environmental and heritage team has been actively engaged in various district and regional projects. These include the Kōpū Marine Precinct and SH25A Restoration, Thames Branding and Town Resilience Planning, and the Hauraki District Biodiversity Strategy. Additional efforts have been directed towards the Auckland Water Strategy, Natural Hazards Planning, Oceana Gold's Biodiversity Plan, Kiwi Conservation initiatives, and partnerships with DOC for freshwater monitoring.

This year, we also have a strong focus on freshwater initiatives within the Thames area. We have employed a new staff member, Craig, who will lead this initiative and ensure the protection and restoration of our local waterways. Our staff continue to support the environmental unit, and we extend our thanks to Geoff, Craig, and Kelly for their dedication and hard work in this space.

A significant highlight from the past year was the successful reintroduction of Lucky Charlie the Kiwi into the wild. This collaborative effort between Ngāti Maru, DOC, and Auckland Zoo will be featured in an upcoming episode of Wild Heroes, showcasing the importance of our conservation work.

Treaty Settlements

We remain grateful for the ongoing trust and support of our Ngāti Maru whānau as we continue navigating the complexities of settlement negotiations. While progress has been slow, we remain committed to advancing the Hauraki Collective, Marutūāhu, and Ngāti Maru-specific Deeds of Settlement.

Conclusion

My heartfelt appreciation goes to our Rūnanga trustees, office staff, and whānau for their continued dedication to our kaupapa. Although funding uncertainties present challenges, the resilience and collective strength of Ngāti Maru give me confidence in our future. Moving forward, we remain committed to ensuring that our programs, cultural initiatives, and environmental efforts continue to uphold the integrity of Ngāti Maru and Marutūāhu. The work we do today reflects the vision set forth by our tūpuna, and it is our responsibility to carry this forward.

Naku i roto i ngā kupu whakamihi o te ngākau,

Nā

Walter Ngamane



Vision and Mission

Vision: To sustain and recognise the mana motuhake and tino rangatiratanga of Ngati Maru.

Mission: To foster, develop, and represent the interests of Ngati Maru.

Key Reports

Staff Growth and Development

Our people are the foundation of Ngāti Maru Rūnanga, and their dedication is reflected in the strength of our mahi and the outcomes we deliver for our whānau and community. Over the past year, we have prioritised not only the delivery of high-quality services but also the growth, development, and wellbeing of our kaimahi.

We welcomed new team members across a number of key areas, including environmental management, marae revitalisation, kaumātua support, and youth development. These appointments have strengthened our capacity and enabled us to deepen our relationships with local authorities, communities, and partner organisations across the region.

In the social services space, we expanded our capability to deliver a new kaumātua-focused programme, supporting the establishment of weekly activities, connection days, and broader marae-based initiatives aimed at enhancing hauora and whanaungatanga. Staff have worked collaboratively to design programmes that are responsive to the needs and aspirations of our kaumātua and whānau.

Throughout the year, a strong emphasis has been placed on fostering a culture of continuous learning, collaboration, and wellbeing. Internal mentorship, professional development opportunities, and external training initiatives have all contributed to creating an environment where our people can thrive.

Looking ahead, we remain committed to investing in our kaimahi, ensuring Ngāti Maru continues to be a place where leadership is nurtured, skills are strengthened, and the mana of our people continues to grow.

Changes to Contracts

Over the past year, we have experienced significant changes to our contracted funding landscape. These changes have required us to adapt, refocus, and plan carefully to ensure we continue to meet the needs of our whānau and community.

In early 2024, we received notice that two of our major contracts with the Ministry of Social Development — Te Huarahi Pastoral Support and Building Capability to Employment (BCTE) — would not be renewed. The non-renewal of these contracts reflected broader government restructuring and cost-saving measures rather than performance issues specific to our programmes. Nevertheless, these changes have had an impact on our staffing and service delivery capacity. We have undertaken a careful restructuring process to manage these changes with integrity and to minimise disruption for both our kaimahi and our clients.

At the same time, we are pleased to report some positive developments which include the introduction of our Marae Revitalisation Programme which focuses on reconnecting whānau to Mātai Whetū Marae and strengthening our marae-based communities. We have also been successful in securing new and extended funding from other sources, including Trust Waikato, Lotteries, and Te Matapuna o te Wai.

These grants have supported the continuity of our key initiatives in environmental, cultural, and social service areas.

Looking ahead, we remain vigilant and proactive in securing funding that aligns with our kaupapa. While changes in government priorities present challenges, they also reinforce the importance of remaining adaptable, strategic, and committed to delivering high-quality services that uplift and empower our people.

Te Huarahi

The Te Huarahi Programme has remained a cornerstone of our support for rangatahi throughout the year. Designed to walk alongside young people as they set and achieve their personal goals, Te Huarahi has provided an important bridge for rangatahi moving toward education, training, or employment.

This kaupapa focuses on empowering rangatahi to define their own pathways. Whether it is securing a driver's licence, reconnecting with education, entering the workforce, or simply building confidence and resilience, our team has worked tirelessly to support each young person in a way that is meaningful to them.

During the past year, Te Huarahi engaged with over 80 rangatahi, offering pastoral care, goal setting support, and practical assistance. Our mahi included facilitating access to licensing programmes, supporting transitions into part-time and full-time work, and encouraging re-engagement with education. We celebrated successes big and small, from gaining restricted licences to helping rangatahi take on their first jobs or prepare for tertiary study.

One of the highlights this year was a fishing trip on the mussel barges in Coromandel, where rangatahi learned to catch, fillet, and cook their own kai. Events like these not only build skills but also strengthen cultural identity and resilience through shared experiences.

Despite the success and strong engagement, we were advised in early 2024 that the Te Huarahi contract would not be renewed, following changes to national funding priorities. While this decision was disappointing, we remain incredibly proud of the impact Te Huarahi has had and are committed to seeking alternative ways to continue this important mahi. The need for pastoral support for our rangatahi is clear, and we will continue to advocate for opportunities to keep this kaupapa alive into the future.

Mayoral Taskforce for Jobs (MTFJ)

The Mayoral Taskforce for Jobs (MTFJ) programme has continued to be a vital part of our mahi, supporting rangatahi into sustainable employment opportunities across the Thames-Coromandel district.

This programme is funded through a partnership with the Thames-Coromandel District Council (TCDC), as part of the nationwide Mayoral Taskforce for Jobs initiative. We are proud to be a delivery partner for this kaupapa, working closely alongside TCDC, local employers, schools, and community organisations to uplift and empower our young people.

Over the past year, we have exceeded our contracted targets, placing 22 rangatahi into employment across a range of industries including trades, environmental services, retail,

and administration. Our approach is personal and holistic — providing kanohi ki te kanohi support, building confidence, and removing barriers to employment.

We have also strengthened relationships with local employers, creating new opportunities for rangatahi to move into apprenticeships, full-time roles, and ongoing career pathways. Several of our young people have been profiled in TCDC publications, celebrating their success stories and showcasing the positive outcomes of this programme.

Looking forward, we remain dedicated to continuing this kaupapa in collaboration with TCDC, building on the momentum we have achieved, and ensuring our young people are equipped to thrive in meaningful employment.

Building Capability to Employment (BCTE)

The Building Capability to Employment (BCTE) programme has played an important role in supporting individuals across our rohe to prepare for, access, and sustain employment. Through this kaupapa, we have worked with a wide range of clients to build confidence, strengthen skills, and navigate the transition into the workforce.

Throughout the year, the programme supported over 30 clients through one-on-one pastoral care, career planning, interview preparation, and referrals to training and licensing support. Our team took a hands-on approach, working closely with each individual to identify their strengths, address barriers, and create pathways into full-time employment.

We are proud to report that despite challenges in the wider labour market, we successfully placed 12 clients into full-time sustainable employment, with several more awaiting confirmation at the time of reporting. Many of these placements were into industries critical to our local economy, including trades, environmental services, retail, and manufacturing.

In early 2024, we were advised by the Ministry of Social Development that the national BCTE programme would be discontinued as part of wider changes to employment service funding. Although this was unexpected and disappointing, we are proud of the outcomes we achieved and the positive difference made in the lives of those we worked with.

We have used this opportunity to reflect, adapt, and advocate for the continued need for locally-driven, personalised employment support services. Our experience through the BCTE programme reinforces our belief that with the right support, encouragement, and practical assistance, our people can achieve their employment and career aspirations.

We acknowledge the dedication of our kaimahi who delivered this programme with professionalism and aroha, and we remain committed to finding new ways to continue this important mahi into the future.

Whakatupu Tētēkura

Whakatupu Tētēkura is Ngāti Maru's dedicated rangatahi development programme, designed to nurture leadership, cultural identity, resilience, and wellbeing. It is firmly based on five guiding pou: Kaitiakitanga, Manaakitanga, Rangatiratanga, Whanaungatanga, and Hauora. These pou form the foundation of every wānanga, activity, and learning opportunity, supporting our rangatahi to grow into strong, connected leaders for the future of Ngāti Maru.

Kaitiakitanga is lived through environmental stewardship projects such as beach clean-ups, native tree planting, and learning about the protection of our awa, ngahere, and whenua.

Manaakitanga is fostered by encouraging service to others, including fundraising efforts, catering for community events and supporting kaumātua initiatives. Rangatiratanga is nurtured through goal setting, self-leadership, and giving rangatahi the confidence to lead their own journeys. Whanaungatanga is strengthened by building strong, lasting relationships through noho marae, outdoor adventures, and shared experiences. Hauora is prioritised across all activities, ensuring that the physical, emotional, and spiritual wellbeing of our rangatahi is nurtured at every step.

Throughout the year, our kōtiro and tama have participated in a wide range of kaupapa including rongoā wānanga, fundraising events, cultural experiences, environmental projects, and noho marae. These experiences are carefully designed not only to teach skills and knowledge but also to build resilience, pride, and a strong sense of belonging.

A highlight of our programme this year is the Kaumātua–Rangatahi Matariki Ball 2024. This formal, fun-filled evening brought our young and old together to share stories, kanikani, and create lifelong memories. It reflected the essence of Whakatupu Tētēkura — strengthening intergenerational ties and celebrating the collective spirit of Ngāti Maru. It was a beautiful way for us as an iwi to launch our Matariki celebrations and honour the connection between past, present, and future generations.

Whakatupu Tētēkura is more than a programme — it is an investment in the future of Ngāti Maru, growing confident, capable rangatahi grounded in their whakapapa, tikanga, and aroha for their people and their whenua.

Thames Rangatahi Advisory Panel (T-RAP)

This year, we proudly launched the Thames Rangatahi Advisory Panel (T-RAP) — a dedicated space for our rangatahi to have a voice, lead change, and strengthen their connection to their community.

T-RAP was created to empower young people aged 12–24 to step into leadership roles, share their ideas, and advocate for the needs and aspirations of rangatahi across our rohe. The kaupapa is centred around building leadership, fostering engagement, and ensuring that rangatahi have meaningful opportunities to contribute to decision-making processes that impact their lives and their futures.

Our inaugural T-RAP roopu is made up of 13 enthusiastic and talented rangatahi who have already shown a strong commitment to making a difference. Over the past few months, they have held regular hui to plan projects, share whakaaro, and build the skills they need to lead with confidence and pride.

One of their first major projects was the design and creation of a community mural for Youth Week. This involved planning, collaboration, and public speaking, culminating in a successful mural reveal event supported by whānau, kura, and the wider community. Their mahi was also showcased through local media, helping to raise the profile of youth leadership within Thames.

T-RAP is about creating sustainable pathways for rangatahi leadership — not just for a moment, but for the long-term future of our community. By supporting our young people to step into these roles now, we are growing the next generation of leaders who are confident in their identity, connected to their people, and ready to make a positive impact.

We are excited to see how T-RAP continues to develop, and we remain committed to supporting our rangatahi to lead the way for Ngāti Maru and for the wider Thames community.

Introduction of Our Kaumātua Initiative

This year marked the successful introduction of our dedicated Kaumātua Initiative, a programme designed to strengthen support for our elders and reconnect them with their marae, whenua, and whakapapa. Recognising the important role our Kaumātua play in the life and wellbeing of our iwi, we developed this initiative to ensure that they are supported, valued, and connected, no matter where they live across Aotearoa.

Through funding secured from Te Aka Whai Ora, we have been able to employ a full-time Kaumātua Kaitiaki who is responsible for reaching out to our kaumātua for support. This role is focused on understanding their needs — whether practical, social, or health-related — and connecting them with the appropriate services and supports within their local communities.

A second part of the initiative focuses on reconnection: bringing our people home to Matai Whetū Marae through wānanga and community activities. These gatherings celebrate whakapapa, share kōrero tuku iho, and provide opportunities for Kaumātua to engage in cultural revitalisation, social activities, and community leadership.

Already, the initiative has had a positive impact, with Kaumātua participating in trips such as Koroneihana and looking forward to more opportunities to come together at the marae. The purchase of a community van has been instrumental in making these connections possible.

The introduction of the Kaumātua Initiative is a reflection of our deep commitment to the wellbeing of our elders and our understanding that strong Kaumātua connections are essential to the vitality of our whānau, hapū, and iwi for generations to come.

Marae Revitalisation Project

Our Marae Revitalisation Project has been one of the most significant and meaningful initiatives of the past year, reconnecting whānau with Mātai Whetū Marae and strengthening the cultural heartbeat of Ngāti Maru.

Through the support of the Marae Revitalisation funding, we launched a series of wānanga at Mātai Whetū Marae aimed at deepening our collective understanding of our whakapapa, our marae history, and our shared identity. These wānanga have been carefully designed to provide opportunities for whānau from across the motu to return home, learn, and reconnect.

Each wānanga has focused on a different aspect of our tikanga and history — from whanaungatanga and whakapapa, to traditional knowledge, waiata, and toi Māori. The kaupapa has been to create a new generation of storytellers, ensuring that the mātauranga of our marae is preserved, celebrated, and carried forward. The sessions have been inclusive, welcoming whānau of all ages and providing a safe space for learning, sharing, and strengthening connections.

The response to the wānanga has been overwhelmingly positive, with strong participation and growing enthusiasm for future learning opportunities. Whānau have not only reconnected with the marae but also with each other, building a stronger, more resilient marae community.



Environmental and Heritage

Our Environmental and Heritage Unit has continued to strengthen its role as a kaitiaki for the whenua, awa, and taonga tuku iho of Ngāti Maru. Over the past year, the team has worked across a wide range of kaupapa, ensuring that our cultural values and environmental interests are upheld and woven into the future planning and development of our rohe.

Cultural Monitoring and Protection

We have maintained a strong presence in cultural monitoring, supporting a range of projects across Thames-Coromandel, Hauraki, and Auckland. Our monitors have worked closely alongside contractors and developers to ensure that earthworks and construction activities respect our cultural values, protecting wāhi tapu, taonga, and sites of significance. Daily site checks, cultural inductions, and karakia whakawaatea have become standard practice across major infrastructure projects in our rohe, reinforcing our role as guardians of our heritage.

Heritage Advocacy

Advocating for the protection of heritage sites remains a critical focus. Over the past year, we have engaged in numerous conversations and formal processes to ensure that wāhi tapu, urupā, and significant cultural landscapes are recognised, respected, and preserved. This has included direct involvement in the protection of sites affected by subdivision development, resilience projects, and coastal infrastructure upgrades.

Building Strong Relationships

Key to our success has been the strengthening of relationships with local government, regional authorities, and national organisations. Regular engagement with Thames-Coromandel District Council (TCDC), Hauraki District Council (HDC), Waikato Regional Council (WRC), and Auckland Council has ensured that Ngāti Maru is at the table for critical discussions and decision-making. Our participation in bi-monthly council meetings, environmental planning forums, and technical advisory groups has been essential in advocating for our people and our whenua.

Strategic Involvement in Planning

Strategic involvement in long-term planning processes has been a significant achievement this year. We have contributed to district and regional plans, environmental strategies, climate resilience initiatives, and freshwater management plans. This ensures that Ngāti Maru's perspectives are embedded at the earliest stages of project design and policy development. Our engagement across projects such as the Kopu Marine Precinct, SH25A rebuild, Aquatic and Sports Centre planning, and the Auckland Council Natural Hazards Plan Change demonstrates our commitment to proactive, forward-looking kaitiakitanga.

Engagement with Auckland Council and CCOs

Our engagement with Auckland Council and its Council-Controlled Organisations (CCOs) has continued to strengthen over the past year. Through active participation in Mana Whenua forums and project-specific hui, we have ensured that the voice of Ngāti Maru is represented in key developments across the Auckland region. We have contributed to initiatives such as the Auckland Water Strategy, the Natural Hazards Plan Change, and various Auckland Transport and Watercare projects. Our involvement has extended to cultural design input for infrastructure upgrades, environmental planning discussions, and site-specific assessments across the city. Maintaining a consistent and professional presence at these engagement tables has not only advanced our environmental interests but has also built strong relationships that will support our strategic priorities into the future.

Looking Ahead As the environmental landscape becomes increasingly complex, Ngāti Maru remains committed to enhancing our capability and influence. We will continue to advocate for our whenua, protect our taonga, and engage strategically to shape a future where the mana and mauri of our environment are upheld for generations to come.

Freshwater Project

Ngāti Maru Rūnanga has made significant progress this year in advancing our freshwater kaupapa, supporting the protection, restoration, and sustainable management of our waterways.

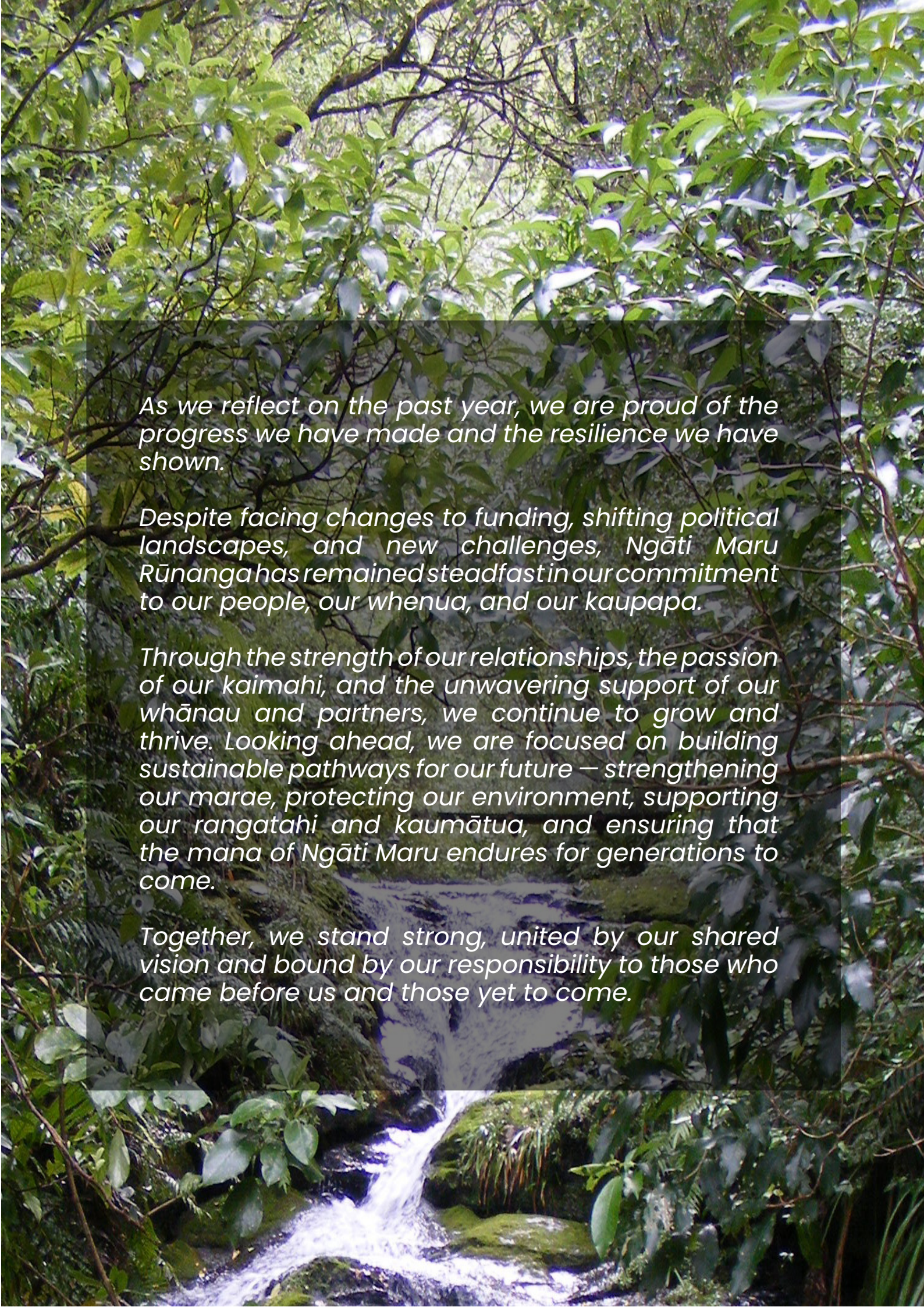
As part of our freshwater project deliverables, we successfully employed a dedicated Kaitiaki position with a specific focus on freshwater. This role has enabled consistent engagement with councils, community stakeholders, and planning processes across our rohe, ensuring that the voice and values of Ngāti Maru are embedded in local and regional freshwater management decisions.

Over the past year, our freshwater engagement has included participation in key planning and consultation processes such as the Waikato Regional Council freshwater strategy, the Auckland Council Freshwater Programme, and the implementation of the National Policy Statement for Freshwater Management (NPS-FM). Through regular hui, workshops, and forums, we have advocated for the protection of critical river systems, including the Waiwhakaurunga (Kauaeranga) and Kirikiri Rivers, as well as the Waihou and Piako catchments.

Ngāti Maru has also progressed early-stage planning for future freshwater projects, including a planting and restoration scheme along the Waiwhakaurunga River and input into the creation of a collective vision for the Waihou and Piako catchments. We have been actively involved in site-specific projects such as the Piako River floodgate asset rationalisation, contributing to both environmental restoration plans and cultural heritage storytelling.

At the governance level, Ngāti Maru Rūnanga has maintained strong involvement in broader freshwater infrastructure discussions, attending key forums with regional mayors, council chairs, and water service agencies to advocate for solutions that protect the mauri of our awa while meeting community needs.

Looking ahead, we have initiated steps toward developing a Freshwater Assessment Report for our rohe. Initial hui have been scheduled to engage technical support, with the aim of producing a comprehensive report on the health and state of our waterways. This will further strengthen our ability to advocate for evidence-based restoration initiatives and long-term protection of our freshwater resources.



As we reflect on the past year, we are proud of the progress we have made and the resilience we have shown.

Despite facing changes to funding, shifting political landscapes, and new challenges, Ngāti Maru Rūnanga has remained steadfast in our commitment to our people, our whenua, and our kaupapa.

Through the strength of our relationships, the passion of our kaimahi, and the unwavering support of our whānau and partners, we continue to grow and thrive. Looking ahead, we are focused on building sustainable pathways for our future — strengthening our marae, protecting our environment, supporting our rangatahi and kaumātua, and ensuring that the mana of Ngāti Maru endures for generations to come.

Together, we stand strong, united by our shared vision and bound by our responsibility to those who came before us and those yet to come.



2024 Financial Statements

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga
Trust

For the year ended 30 June 2024

Prepared by Business One Limited

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Directory

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust For the year ended 30 June 2024

Nature of Business

Ngati Maru PSGE

Address

111 Queen Street, Thames, New Zealand, 3500

Trustees

Ngati Maru Runanga Trustees

Beneficiaries

Members of Ngati Maru

Chartered Accountant

Business One Limited, Thames

Bankers

BNZ & Westpac

Reviewer

Geoff Cook

Statement of Profit or Loss

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2024

	2024	2023
Trading Income		
Income	1,333,489	932,205
Total Trading Income	1,333,489	932,205
Non-Trading Income		
Grants	215,710	53,000
HMTB Dividends	30,000	30,000
Interest Income	26,390	10,360
Other Income	349,927	74,074
Pare Hauraki Collective - Expense Recovery	-	185,096
Trust Waikato Grant	20,000	20,000
Total Non-Trading Income	642,027	372,530
Net Income (Loss) Before Overhead Expenses	1,975,516	1,304,735
Overhead Expenses		
ACC	2,141	1,367
Advertising	-	1,711
Audit Fees	-	2,500
Bank Fees/Charges	869	801
Catering	53,560	8,539
Cleaning	2,515	2,657
Computer Expenses	7,699	7,022
Contractor	54,294	115,890
Equip / Misc	150,588	13,409
General Expenses	296	168
Health and Safety	282	799
Hui Expenses	5,398	1,048
Insurance	29,955	16,285
Interest Expense	1	2
Koha	800	1,320
Legal expenses	6,154	1,104
Light, Power, Heating	4,964	2,174
Loss on Sale of Fixed Assets	9,557	42
Motor Vehicle Expenses	45,504	40,304
Motor Vehicle Lease	37,546	27,478
Photocopier Expenses	1,561	733
Photocopier Lease	3,376	3,769
Postage & Stationery	8,664	12,105
Rates	3,848	3,658
Reimbursement Expenses	8,239	4,961
Rent	19,834	29,599
Repairs and Maintenance	8,792	100,655

These financial statements have been Reviewed. Please refer to the independent Reviewers report.



	2024	2023
Security	1,630	2,435
Staff Training & Welfare	1,364	5,675
Subscriptions	6,683	5,900
Telephone & Internet	9,083	9,103
Travel and Accommodation	40,541	18,649
Wages / Salaries	988,476	671,306
Total Cash Overheads	1,514,212	1,113,166
Depreciation and Adjustments		
Depreciation	51,102	22,229
Total Depreciation and Adjustments	51,102	22,229
Total Overhead Expenses	1,565,314	1,135,395
Profit (Loss) Before Income Tax	410,202	169,340
Taxation		
Income Tax Expense	71,785	29,635
Total Taxation	71,785	29,635
Profit (Loss) After Income Tax	338,416	139,706
Net Profit	338,416	139,706

These financial statements have been Reviewed. Please refer to the independent Reviewers report.

Balance Sheet

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
As at 30 June 2024

	30 JUN 2024	30 JUN 2023
Assets		
Current Assets		
Cash and Bank	2,224,353	1,607,789
Receivables	203,019	71,201
Total Current Assets	2,427,372	1,678,990
Non-Current Assets		
Fixed assets	246,113	214,436
Investments	20,301,500	20,301,500
Total Non-Current Assets	20,547,613	20,515,936
Total Assets	22,974,984	22,194,927
Liabilities		
Current Liabilities		
Bank	3,688	3,697
Creditors and Borrowings	344,736	184,515
Funds Held on Behalf	13,869	4,657
Unspent Funds	905,735	633,517
Total Current Liabilities	1,268,028	826,386
Total Liabilities	1,268,028	826,386
Net Assets	21,706,957	21,368,540
Equity		
Trust Capital	21,071,530	21,071,530
Retained Earnings	635,426	297,010
Total Equity	21,706,957	21,368,540

These financial statements have been Reviewed. Please refer to the independent Reviewers report.

Statement of Changes in Equity

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2024

	2024	2023
Trust Capital		
Opening Balance	21,322,895	21,228,835
Increases		
Trustees Income for the Period	332,576	94,060
Total Increases	332,576	94,060
Total Trust Capital	21,655,471	21,322,895

These financial statements have been Reviewed. Please refer to the independent Reviewers report.

Depreciation Schedule

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust

For the year ended 30 June 2024

NAME	COST	OPENING VALUE	PURCHASES	DISPOSALS	DEPRECIATION	CLOSING VALUE
Buildings						
Kitchen Fitout	21,757	18,108	-	-	2,354	15,754
Railway Station	25,000	14,417	-	-	288	14,128
Railway Station - Additions	126,187	76,676	-	-	1,534	75,143
Shelving for Container	1,135	-	1,135	-	142	993
Shipping Container	2,348	2,242	-	-	303	1,939
Shipping Container (20ft)	6,780	-	6,780	-	458	6,322
Shipping Containers	2,348	2,348	-	-	-	2,348
Total Buildings	185,554	113,791	7,915	-	5,078	116,628
Motor Vehicles						
2017 ASX	26,643	7,130	-	-	1,426	5,704
2023 Toyota Hiace Van	68,696	-	68,696	-	12,022	56,674
LDV Deliver 9 12 Seater Diesel Van 1996 (PRU810)	71,600	64,440	-	-	19,332	45,108
Total Motor Vehicles	166,939	71,570	68,696	-	32,780	107,486
Office Equipment						
Acer Notebook	519	-	-	-	-	-
Bookcases (2)	297	11	-	-	2	10
Carpet	763	-	-	-	-	-
Chairs (12)	2,412	264	-	-	42	222
Computer	3,880	-	-	-	-	-
Data Projector	695	113	-	-	28	85
Desks (3)	223	12	-	-	1	11
Desktop Computer E Unit	1,163	21	-	-	11	11
Filing Cabinet	534	134	-	-	17	117
Filing Cabinet	535	117	-	-	15	102
Filing Cabinet	258	12	-	-	2	10
Filing Cabinet	409	20	-	-	3	17
Filing Cabinet	396	14	-	-	2	12
HP Pavilion Computer	522	-	-	-	-	-
HP ProBook 450 G1015.6" Laptop	1,170	-	1,170	-	146	1,024
HP Probook 450 G8 Laptop 15.6" 256 GB	1,350	647	-	-	323	323
HP Probook 450 G8 Laptop 15.6" 256 GB	1,350	647	-	-	323	323
HP Probook 450 G8 Laptop 15.6" 256 GB	1,350	647	-	-	323	323
HP Probook 450 G8 Laptop 15.6" 256 GB	1,350	647	-	-	323	323
HP Probook 450 G8 Laptop 15.6" 500GB	1,577	755	-	-	378	378
HP Probook 450 G8 Laptop AG Intel i5-1135G7	1,835	841	-	-	420	420
HP Probook 450 G9 15.6" Business Laptop	1,783	1,560	-	-	780	780

This page should be read in conjunction with the Notes to the Performance Report and Independent Practitioners Review Report

NAME	COST	OPENING VALUE	PURCHASES	DISPOSALS	DEPRECIATION	CLOSING VALUE
HP Probook 450 G9 15.6" Business Laptops (2)	3,007	2,882	-	-	1,441	1,441
HP Probook 450 G9 15.6" Business Laptops (2)	3,561	3,116	-	-	1,558	1,558
HP Probook 450 G9 15.6" Business Laptops (3)	4,998	-	4,998	-	2,082	2,915
HP Probook 450 G9 Laptop 15.6" FHD	1,427	1,130	-	-	565	565
Intel i5-1235U 16GB 256GB	2,284	761	-	-	381	381
HP Zbook Firefly 15 G8 Mobile Workstation 15" FHD IPS	2,284	761	-	-	381	381
HP Zbook Firefly 15 G8 Mobile Workstation 15" FHD IPS	2,284	761	-	-	381	381
iGeek Basic Desktop Computer	1,043	6	-	-	3	3
iGeek Graphics Box Computer	1,608	9	-	-	5	5
iPhone 14 128gb	1,390	1,101	-	-	550	550
iPhone 14 128gb Starlight	1,043	999	-	-	500	500
iPhone 14 Plus 128gb	1,564	1,304	-	-	652	652
Laptop Computer	2,007	-	-	-	-	-
Laptop Computer (Enviro Dept)	782	11	-	-	6	6
Nova Display Cabinets	7,135	7,040	-	-	1,126	5,913
Panasonic Airconditioning Unit	2,609	2,539	-	-	406	2,133
PC Tower Computer	1,348	-	-	-	-	-
Phone System	4,735	1	-	-	-	1
Photocopier	11,895	1	-	-	-	-
Projector Screen	590	96	-	-	24	72
Shipping container	3,026	75	-	-	37	37
Shredder	522	11	-	-	3	9
TV/DVD Recorder	712	-	-	-	-	-
Whiteboard	445	-	-	-	-	-
Whiteboard	300	6	-	-	1	5
Total Office Equipment	86,968	29,075	6,168	-	13,244	21,999
Total	439,462	214,436	82,778	-	51,102	246,113

This page should be read in conjunction with the Notes to the Performance Report and Independent Practitioners Review Report

Notes to the Financial Statements

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust For the year ended 30 June 2024

STATEMENT OF ACCOUNTING POLICIES

Accounting Entity

The attached special purpose financial statements are those of Ngati Maru Runanga Trust. They have been prepared for taxation purposes only, using the principles contained in the Income Tax Act 2007. Accordingly, these statements should not be relied on for any other purposes.

Measurement Base

The measurement base adopted is historical cost, unless otherwise disclosed below. Accrual accounting is used to match expenses and revenues and reliance is placed on the fact that the business is a going concern.

Accounts Receivable

Accounts Receivable are stated at their anticipated realisable value.

Income Tax

Is accounted for by the taxes payable method, ie the actual tax liability calculated on taxable income.

Investments

Investments are stated at Cost.

Fixed Assets

Fixed assets are stated at cost less aggregate depreciation. Any assets leased by the entity that incorporate rights of ownership for the entity in the future has been included on the schedule of fixed assets with a corresponding liability for future lease payments in the statement of financial position. Lease payments that do not confer rights of ownership are included in the determination of operating profits in equal instalments over the term of the lease.

Depreciation

Depreciation has been calculated using the rates provided for taxation purposes in the Income Tax Act 2007. The particular rates and method of depreciation applied are as recorded on the Schedule of Fixed Assets that form part of these financial statements.

Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis. Accounts Receivable and Accounts Payable are recorded in the Statement of Financial Position inclusive of GST. GST owing to or by the entity at balance date as recorded in the Statement of Financial Position, has been determined on an accruals basis.

Accounting Policies

There have been no material changes in Accounting Policies. All policies have been applied on bases consistent with those used in previous years.

These financial statements have been Reviewed. Please refer to the independent Reviewers report.

Operating Revenue

Operating revenue represents revenue earned from the sale of the entity's products and services, net of any credits allowed.

Capital Reserves

There have been no changes in the amount of Capital Reserves over the year.

Related Party Transactions

There have been no related party transactions during the year.

Cash & Cash Equivalents

Cash and Cash Equivalents includes cash on hand, deposits held at call with financial institutions, other short term bank investments of less than three months maturity that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

Capital Expenditure Commitments

There were no commitments for capital expenditure at year end.

Secured Liabilities

There are no secured liabilities at balance date.

Subsequent Events

There have been no events subsequent to balance date.

Review

These financial statements have been reviewed.

These financial statements have been Reviewed. Please refer to the independent Reviewers report.



Independent Review Report

Ngati Maru Ki Hauraki Incorporated t/a Ngati Maru Runanga Trust
For the year ended 30 June 2024

INDEPENDENT ACCOUNTING REVIEW REPORT

Report on the Financial Statements of Ngāti Maru ki Hauraki Incorporated, trading as Ngāti Maru Runanga Trust, for the years ending 30 June 2023 and 30 June 2024

On behalf of Awapuke Breeding Ltd, I have reviewed the special purpose financial statements of Ngāti Maru ki Hauraki Incorporated, trading as Ngāti Maru Runanga Trust, which comprise the Balance Sheet as at 30 June 2023 and 30 June 2024, the Statement of Profit or Loss, Statement of Changes in Equity, Depreciation Schedule and a summary of significant accounting policies used, for the years ending 30 June 2023 and 30 June 2024, and other explanatory information that is contained within the Financial Statements.

Trustee's Responsibility for the Financial Statements

The Trustees are responsible for the preparation and fair presentation of these Financial Statements in accordance with Special Purpose Framework for use by For-Profit Entities accounting practice in Australia and New Zealand, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Reviewers Responsibility

My responsibility is to express a conclusion on the accompanying financial statements. I conducted my review in accordance with my understanding of Accounting Principles, and based on this experience and knowledge, I am able to conclude whether anything that comes to my attention that causes me to believe that the financial statements, taken as a whole, are not prepared in all material respects in accordance with the applicable financial reporting framework. This requires me to comply with relevant ethical requirements.

A review of financial statements is a limited assurance engagement. The reviewer performs procedures, primarily consisting of making enquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluating the evidence obtained.

The procedures performed in a Review are substantially less than those performed in an Audit conducted in accordance with International Standards of Auditing (New Zealand). Accordingly, I do not express an Audit opinion on these financial statements.

Relationship with Ngāti Maru ki Hauraki Incorporated, trading as Ngāti Maru Runanga Trust

This review has been undertaken by Awapuke Breeding Ltd, of which I am a director and shareholder, however, I have a relationship with Ngāti Maru ki Hauraki Incorporated, trading as Ngāti Maru Runanga Trust as a representative undertaking cultural engagement on their behalf. In undertaking this review, I have considered financial activities of the entity independently from my interest as a representative.

Conclusion

Based on my review, I have been supplied with the information that I have requested, and nothing has come to my attention that causes me to believe that these financial statements do not present fairly, in all material respects, the financial position of Ngāti Maru ki Hauraki Incorporated, trading as Ngāti Maru Runanga Trust as at 30 June 2023 and 30 June 2024, and its financial performance for the years, in accordance with the Special Purpose Framework for use by For-Profit Entities in New Zealand.

Basis of Accounting

Without modifying my conclusion, I draw attention to Notes 1 & 2 to the Financial Statements, which describe the basis of preparation. The financial statements are Special Purpose and prepared for management and taxation purposes for the Trustees and therefore may not be suitable for other purposes.

For Awapuke Breeding Ltd

A handwritten signature in blue ink, appearing to read 'G A Cook', is written over a light blue horizontal line.

G A Cook

